

**THE DIRECTOR OF CENTRAL INTELLIGENCE**

WASHINGTON, D.C. 20505

**National Intelligence Council**

NFAC 5326-81

18 August 1981

MEMORANDUM FOR: Director of Security

FROM: Henry S. Rowen  
Chairman, National Intelligence Council

SUBJECT: Participation in a Conference

1. This memorandum is to advise you that I plan to attend the International Institute for Strategic Studies' 23rd Annual Conference in Williamsburg, Virginia, from 10 - 13 September 1981. I will be a member of one of the working committees and will participate in the Panel Discussions.

2. My participation is not Agency-sponsored. I shall be identified as Chairman of the National Intelligence Council.



Henry S. Rowen

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CONCUR:

\_\_\_\_\_  
Director of Security

\_\_\_\_\_  
Date

THE INTERNATIONAL INSTITUTE FOR STRATEGIC STUDIES

June 1981

1. (a) I am glad to be able to inform you that it has been found possible to give you a vacancy at the Institute's 23rd Annual Conference at the Williamsburg National Conference Center and Hilton Inn from September 10 to 13 and we are reserving a hotel room for the nights requested by you. This will be in the Williamsburg Hilton.  
(b) All meals will be served in the Williamsburg Hilton.
2. PROGRAMME  
(a) A provisional programme for the Conference is enclosed.  
(b) The Conference starts with Buffet Dinner from 1830 to 2000, on September 10, followed by the opening session at 2015.  
(c) The Conference closes with lunch on September 13. Please take this into account when making plans for your return journey.
3. PAPERS  
(a) We hope to send out some of the Speakers' papers in advance. The remainder will be given to you on arrival together with the programme, list of participants, etc.  
(b) An introductory note by the Director on the theme of the Conference will be sent out in August with the Joining Instructions.
4. COMMITTEES  
Would you please complete Part 3 of the enclosed form to indicate your Committee preference although we can give no guarantee that we will be able to meet your wishes. It will not be possible for participants to change Committees during the course of the Conference.
5. ARRIVALS  
Arrival at Williamsburg  
On arrival you are requested to present yourself at the Conference Office in the National Conference Center. This office will be open from 1000 on September 10 although Conference Folders will not be available for issue until 1500.  
By Car  
There is ample car parking space at the Williamsburg Hilton.  
By Train or Bus  
AMTRAK and the Greyhound Bus Service run to Williamsburg from Washington and New York.  
By Air  
(a) There will be a Reception Desk at Richmond Airport.  
(b) Buses will be arranged to take you direct to Williamsburg. The journey takes approximately one hour. There will be a charge for this and you will be invoiced during the Conference.  
(c) The approximate time of departure of buses will be given in the Joining Instructions.

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GENERAL

We are anxious to make suitable arrangements for your reception but we cannot do this without your cooperation. PLEASE COMPLETE PARTS 1 and 2 of the form and RETURN TO US AS SOON AS POSSIBLE.

6. (a) Your address while at the Conference will be:-

c/o IISS  
Williamsburg Hilton Inn  
50 Kingsmill Road  
Williamsburg  
Virginia 23185  
USA

Telephone No: 804-220-2500

- (b) You will be notified of the telephone number of the Conference Office in the Joining Instructions.
7. (a) Final instructions will be sent to participants in the middle of August.
- (b) If these should be sent to an address other than that used for this letter please complete Part 4 of the form.

A.E. Majendie  
Administrative Director

THE INTERNATIONAL INSTITUTE FOR STRATEGIC STUDIES23rd ANNUAL CONFERENCEAMERICA'S SECURITY IN THE 1980'sOUTLINE PROGRAMME

September 10	1500 - 1800	Register at Conference Office
	1830 - 2000	Buffet Dinner
	2015 - 2130	<u>Plenary</u> I Military Power and Security - The American Historical Experience.
September 11	0930 - 1045	<u>Plenary</u> II US Strategic Concerns and Capabilities.
	1115 - 1230	Panel Discussion
	1300	Lunch
	1430 - 1830	Committee Meeting 1. See below
	1930	Dinner
September 12	0930 - 1230	Committee Meeting 2. See below
	1300	Lunch
	1430 - 1630	<u>Plenary</u> III The Security Policies of the New US Administration.
	1930	Dinner
September 13	0930 - 1230	<u>Plenary</u> IV The United States and the World in the 1980s: The International Conditions for US Security.
		Summing-up and Envoi
	1300	Lunch
	1400	Conference disperses

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COMMITTEES

- Committee 1 - The Domestic Context
- (a) Congress and the Making of US Security Policies
  - (b) Domestic Factors in US Defense Policy
- Committee 2 - Prospects for US Military Forces
- (a) Strategic Nuclear Forces
  - (b) Conventional Forces
- Committee 3 - The Super-power Relationship
- (a) The Soviet Union in the American Perspective:  
Perceptions and Realities
  - (b) American Policy towards the Soviet Union in the 1980's:  
Objectives and Uncertainties
- Committee 4 - Strategic Interests in the Third World
- (a) The Middle East and the Gulf
  - (b) Central and Latin America
- Committee 5 - America's Alliances
- (a) Europe
  - (b) Asia